

UNIVERSITAS AIRLANGGA Excellence with Morality Faculty of Nursing







SELF-ASSESSMENT REPORT PROGRAMME LEVEL





Nurse Education Programme Faculty of Nursing Universitas Airlangga Surabaya, Indonesia

APPENDIX





AUN SELF-ASSESSMENT REPORT

Programme Level

APPENDIX

Nurse Education Programme Faculty of Nursing Universitas Airlangga Surabaya, Indonesia

APPENDIX 1 - CHECKLIST FOR THE SUBMISSION OF SELF-ASSESSMENT REPORT (SAR)

	Criteria	Rat	ing S	Scal	е
		1 2	3 4	15	6 7
1	Expected Learning Outcomes				
1.1	The expected learning outcomes have been clearly formulated and aligned with the vision and mission of the university			Х	
1.2	The expected learning outcomes cover both subject specific and generic (i.e. transferable) learning outcomes			Х	
1.3	The expected learning outcomes clearly reflect the requirements of the stakeholders			Х	
	Overall opinion	5			
2	Program Specification				
2.1	The information in the program specification is comprehensive and up-to- date			Х	
2.2	The information in the course specification is comprehensive and up-to- date			Х	
2.3	The program and course specification are communicated and made available to the stakeholders			X	
	Overall opinion	5			
3	Program Structure and Content	<u> </u>			
3.1	The curriculum is designed based on constructive alignment with the expected learning outcomes				Х
3.2	The contribution made by each course to achieve the expected learning outcomes is clear				Х
3.3	The curriculum is logically structured, sequenced, integrated and up-to- date			Х	
	Overall opinion	5.67	7		
4	Program Structure and Content				
4.1	The educational philosophy is well articulated and communicated to all stakeholders)	<	
4.2	Teaching and learning activities are constructively aligned to the achievement of the expected learning outcomes			Х	
4.3	Teaching and learning activities enhance life-long learning			X	
	Overall opinion	4.67	7		
5	Student Assessment				
5.1	The student assessment is constructively aligned to the achievement of the expected learning outcomes			Х	
5.2	The student assessment including timelines, methods, regulations, weight distribution, rubrics and grading are explicit and communicated to students				Х
5.3	Methods including assessment rubrics and marking schemes are used to ensure validity, reliability and fairness of student assessment			Х	
5.4	Feedback of student assessment is timely and helps to improve learning)	<	
5.5	Students have ready access to appeal procedure				Х
	Overall opinion	5.2			
6	Academic Staff Quality				
6.1	Academic staff planning (considering succession, promotion, re- deployment, termination, and retirement) is carried out to fulfill the needs		Х		
6.2	Staff-to-student ratio and workload are measured and monitored in order to improve the quality of education, research and services		Х		
6.3	Recruitment and selection criteria including ethics and academic freedom for appointment, deployment and promotion are determined and			Х	
	Competences of academic staff are identified and evaluated			X	

	Critoria	R	ati	ing	j S	cal	е	
	Criteria	1	2	3	4	5	6	
6.5	Training and developmental needs of academic staff are identified and activities are implemented to fulfill them					Х		
6.6	Performance management including rewards and recognition is implemented to motivate and support education, research and services					Х		
6.7	The types and quantity of research activities by academic staff are established, monitored and benchmarked for improvement					Х		
	Overall opinion	4	.71					
7	Support Staff Quality							
7.1	Support staff planning (at the library, laboratory, IT facility and student services) is carried out to fulfill the needs for education, research and					Х		
7.2	Recruitment and selection criteria for appointment, deployment and promotion are determined and communicated				Х			1
7.3	Competences of support staff are identified and evaluated					Х		1
7.4	Training and developmental needs of support staff are identified and activities are implemented to fulfill them				Х			
7.5	Performance management including rewards and recognition is					Х		_
	implemented to motivate and support education, research and services							
-	Overall opinion	4	.6					
8	Student Quality and Support							
8.1	The student intake policy and admission criteria are defined, communicated, published, and up-to-date						Х	
8.2	The methods and criteria for the selection of students are determined and evaluated					Х		
8.3	There is an adequate monitoring system for student progress, academic performance, and workload						Х	
8.4	Academic advice, co-curricular activities, student competition, and other student support services are available to improve learning and				Х			
8.5	The physical, social and psychological environment is conducive for education and research as well as personal well-being					Х		1
	Overall opinion	5	,2					
9	Facilities and Infrastructure							
9.1	The teaching and learning facilities and equipment (lecture halls, Classrooms, project rooms, etc.) are adequate and updated to support					Х		
9.2	The library and its resources are adequate and updated to support education and research					Х		
9.3	The laboratories and equipment are adequate and updated to support education and research					X		
9.4	The IT facilities including e-learning infrastructure are adequate and updated to support education and research					X		
9.1	The teaching and learning facilities and equipment (lecture halls, Classrooms, project rooms, etc.) are adequate and updated to support					Х		
9.2	The library and its resources are adequate and updated to support education and research					Х		
9.3	The laboratories and equipment are adequate and updated to support education and research					Х		
9.4	The IT facilities including e-learning infrastructure are adequate and updated to support education and research					Х		
9.5	The standards for environment, health and safety; and access for people with special needs are defined and implemented				Х			1
	Overall opinion	4	.8					
10	Quality Enhancement							
10.1	Stakeholders' needs and feedback serve as input to curriculum design and development					Х		
10.2	The curriculum design and development process is established and subjected to evaluation and enhancement					Х		_

	Oritoria	R	ati	ng	SC	ale	;	
	Criteria	1	2	3	4	5	6	7
10.3	The teaching and learning processes and student assessment are					Х		
	continuously reviewed and evaluated to ensure their relevance and							
10.4	Research output is used to enhance teaching and learning				X			
10.5	Quality of support services and facilities (at the library, laboratory, IT					Х		
	facility and student services) is subjected to evaluation and enhancement							
10.6	The stakeholder's feedback mechanisms are systematic and subjected to evaluation and enhancement				Х			
	Overall opinion		1.6					Щ
11		<u> </u>	+.0					
	Output		1	T		-	r –	
11.1	The pass rates and dropout rates are established, monitored and benchmarked for improvement				X			
44.0	•			-	_	Х		\vdash
11.2	The average time to graduate is established, monitored and benchmarked for improvement							
11.3	Employability of graduates is established, monitored and benchmarked for improvement [1]					Х		
11.4	The types and quantity of research activities by students are established, monitored and benchmarked for improvement [2]				X			
11.5	The satisfaction levels of stakeholders are established, monitored and					Х		
	benchmarked for improvement [3]							
	Overall opinion	2	1,6					
Overa	all verdict	2	1.9	1				



APPENDIX 2 - CURRICULUM STRUCTURE OF NURSE EDUCATION

Special Competency

NO	C	OURSES	ST	UDY LOAD		ELO1	ELO2	ELO3	ELO4
	Code	Name	Lecture	Practical	Total				
	SEMESTE	RI							
	Religion I		2		2	4	1	1	1
1	AGI101	Islam Religion I	2	-		4	1	1	1
2	AGK101	Catholic Religion	2	-		4	1	1	1
3	AGP101	Christian Religion I	2	-		4	1	1	1
4	AGH101	Hindu Religion I	2	-		4	1	1	1
5	AGB101	Budha Religion I	2	-		4	1	1	1
6	NOP104	Civics Education	2	-	2	3	3	3	3
7	NOP103	Pancasila Education	2	-	2	3	3	3	3
8	BAI101	Indonesia Language	2	-	2	2	5	4	4
9	KPD101	Fundamental of Nursing I	4	-	4	5	5	2	2
10	KPD103	Fundamental of Nursing II	3	1	4	5	5	2	2
11	KPD107	Basic Science of Nursing I	3	1	4	2	2	1	2
12	PHN101	Phyloshophy	2	-	2	1	1	1	4
	Total credits semester 1		20	2	22				
		STER 2							
13	KPV101	Cardiovascular Nursing I	3	1	4	5	4	1	3
14	KPR101	Respiration Nursing I	3	1	4	5	4	1	3
15	KPD105	Fundamental of Nursing III	2	1	3	5	5	2	2
16	KPD106	Fundamental of Nursing IV	2	-	2	5	5	2	2
17	BAE111	English I	2	-	2	1	2	1	1
18	KPD108	Science of Nursing II	3	1	4	2	2	1	2
		s semester 2	15	4	19				
	SEME	STER 3							
19	KPI201	Immune- Hematology Nursing I	2	1	3	5	4	1	3
20	KPN201	Neurology Nursing I	2	1	3	5	4	1	3
21	KPS201	Sensory- Perception Nursing	2	1	3	5	4	1	3
22	KPV201	Cardiovascular Nursing II	3	1	4	5	4	1	3
23	KPR201	Respiratory Nursing II	2	1	3	5	4	1	3

APPENDIX 3 - CORRELATION BETWEEN COURSES WITH ELO

NO	C	OURSES	ST	UDY LOAD	I	ELO1	ELO2	ELO3	ELO4
	Code	Name	Lecture	Practical	Total				
24	KPP101	Gastrointestinal Nursing I	2	1	3	5	4	1	3
25	BAE111	English II	2		2	1	2	1	1
		ts semester 3	15	6	21				
	SEME	STER 4							
26	KPE201	Endocrynology Nursing I	2	1	3	5	4	1	3
27	KPC201	Community Nursing I	3	-	3	5	4	1	3
28	KPJ201	Mental Health Nursing I	4	-	4	5	4	1	3
29	KPP201	Gastrointestinal Nursing II	2	1	3	5	4	1	3
30	KPN202	Neurology Nursing II	2	-	2	5	4	1	3
		Elective I	2	-	2				
31	BAJ101	Japanese Language				1	2	1	1
32	PSD104	Developmental Psychology	2	-		4	4	1	3
	Total credits semester 4		15	2	17				
	SEME	STER 5							
33	KPI301	Immune- Hematology Nursing II	2	1	3	5	4	1	3
34	KPC301	Community Nursing II	3	1	4	5	4	1	3
35	KPJ301	Mental Health Nursing II	2	1	3	5	4	1	3
36	KPE301	Endocynology Nursing II	2	1	3	5	4	1	3
37	KPO301	Reproduction Nursing I	2	1	3	5	4	1	3
38	KPJ302	Mental Health Nursing III	2	-	2	5	4	1	3
		Elective II	2	-	2				
39	PSG202	Behaviour Psychology	2			4	4	1	3
40	SII405	Information Technology	2			1	2	4	4
		ts semester 5	15	5	20				
		STER 6		4	4	-	4		
41 42	KPU301 KPO302	Urologic Nursing Reproduction Nursing II	3	1	4 3	5 5	4 4	1 1	3 3
43	KPM301	Musculosceletal Nursing I	2	1	3	5	4	1	3
44	KPC303	Community Nursing III	4	-	4	5	4	1	3
45	KPM303	Integumentary System Nursing	2	1	3	5	4	1	3
46	BAE112	English III	2	-	2	1	2	1	1

NO	С	OURSES	ST	UDY LOAD		ELO1	ELO2	ELO3	ELO4
	Code	Name	Lecture	Practical	Total				
	Total credit	ts semester 6	15	4	19				
	SEME	STER 7							
47	PNN497	Research Method	3	-	3	1	2	2	5
48	KPG301	Critical Nursing I	3	1	4	5	4	1	3
49	KPM405	Community Nursing IV	3	-	3	5	4	1	3
50	MNS401	Management Nursing	4	-	4	4	4	5	3
51	KPM303	Musculosceletal Nursing II	2	-	2	5	4	1	3
	Religion II		2		2				
52	AGI401	Islam Religion II	2	-		4	1	1	1
53	AGK401	Catholic Religion	2	-					
54	AGP401	Christian Religion II	2	-		4	1	1	1
55	AGH401	Hindu Religion II	2	-		4	1	1	1
56	AGB401	Budha Religion II Elective III	2	-	0	4	1	1	1
57	PKM401	Complementary Therapy	2 2	-	2	4	3	2	3
58	MNW201	Entrepreneurship	2			1	2	4	3
59	KNN401	KKN	3	-	3	1	4	4	3
		s semester 7	22	1	23				
60	SEMESTE KPG302	Critical Nursing II	2	1	3	5	4	1	3
61	PNN499	Bachelor Thesis	4	-	4	3	4	2	5
	,	s semester 8	6	1	7	0			Ű
	TOTAL C	REDITS OF THE C	123	25	148				
	SEMESTE								
62		Medical-Surgery Nuring	0	7	7	5	5	4	3
63	KPA501	Pediatric Nursing	0	3	3	5	5	4	3
64	KPO501	Maternity Nursing	0	3	3	5	5	4	3
65	KPJ501	Mental Health Nursing	0	3	3	5	5	4	3
	Total credits	s semester 9	0	16	16				
	SEMESTER 10								
66	KPK501	Community Nursing	0	4	4	5	5	4	3
67	KPK503	Family Nursing	0	2	2	5	5	4	3
68	KPK502	Gerontic Nursing	0	2	2	5	5	4	3
69	KPG501	Critical Nursing	0	4	4	5	5	4	3
70	MNS501	Nursing Management	0	4	4	5	5	5	3

NO	С	COURSES		STUDY LOAD			ELO2	ELO3	ELO4
	Code	Name	Lecture	Practical	Total				
71	KPD501	Comprehensive Nursing	0	4	4	5	5	4	3
	Total credits semester 10		0	20	20				
	TOTAL CREDITS OF THE PROFESSION		0	36	36				

Notes:

- Not directly related to ELO
 Quite related to ELO
- 3. Related to ELO
- Closely related to ELO
 Specifically related to ELO

Semester	Main	Specialized	Elective	Total Credits
1. (Academic)	21	0	0	21
2. (Academic)	19	0	0	19
3. (Academic)	21	0	0	21
4. (Academic)	15	0	2	17
5. (Academic)	18	0	2	20
6. (Academic)	19	0	0	19
7. (Academic)	17	4	2	23
8. (Academic)	4	3	0	7
9. (Profession)	16	0	0	16
10. (Profession)	20	0	0	20
Total	170	7	6	184
Percentage	92.90%	3.83%	3.28%	100%

APPENDIX 4 - THE STUDY LOAD AT PSPN

APPENDIX 5 - NURSING CLINICAL EXAMINATION FORM

Student's Name
Student's ID Number
Case

:..... :....

•		

No.	Aspek yang dinilai	Load	Score (0— 100)	Notes
I	Nursing Process (Load = 6)			
Α.	Assessment	2		
	1. Data accuracy			
	2. Data completion			
	3. Data relevance			
	4. Data analysis and synthesis			
	5. Nursing diagnosis			
В.	Nursing care plan	1		
	1. Priority			
	2. Purpose			
	3. Outcome criteria			
	4. Nursing intervention			
C.	Nursing care implementation	2		
	1. Following procedure			
	2. Create therapeutic environment			
	3. Health education			
	4. Collaboration			
	5. Nurse-Client interaction			
	6. Professional performance and behaviour			
	7. Client advocation			
	8. Intervention accuracy			
	9. Client's response			
	10. Documentation			
D.	Nursing care evaluation	1		
	1. Conformity of time and outcome criteria			
	2. Objective evaluation			
	3. Observations			
	4. Decision making skill			
П.	Conference	4		
	1. Case knowledge			
	2. Nursing care plan			
	3. Intervention:			
	 Procedures 			
	 Health education 			
	 Physical examination 			
	Collaboration			
	4. Knowledge about treatment and drugs			
	5. Nursing process			

Total Score = $\frac{I + II}{10}$ =

Surabaya,.... Assessor,

signature

(_____)

APPENDIX 6 - NURSING CLINICAL PERFORMANCE SCORE SUMMARY

No	No Students	Preliminary report	Case report	Seminar	Clinical Examination	Clinical Performance	Total
		10%	10%	20%	30%	30%	

Surabaya,....

Assessor,

signature

(_____)

Assessment Aspect	 Weight	Score (0-100)
Thesis Writing	•	
A Writing mostory	1	

APPENDIX 7 - THESIS ASSESSMENT RUBRIC

Thesis Writing		
A. Writing mastery	1	
1) Systematic writing		
2) Accuracy using scientific language and		
terminology		
3) Well-structured writing		
B. Scientific writing aspect	2	
1) Contents in-line with Title		
2) Background is clear		
3) Research questions are clear and formulated		
to-the-point		
4) Clear research purpose and benefit		
5) Theoretical underpinning literature is clear,		
complete and coherent overview of relevant		
theory on the level of an up-to-date		
6) Conceptual frame work		
7) Hypothesis		
8) Use of research methods and statistical test		
9) Data analysis skills		
10) Research discussion		
11) Clarity of conclusions and recommendations		
12) Literature		
Thesis Presentation		1
C. Presentation skill	1	
D. Critical reflection on the research performed	1	
/Discussion /Defense skills		

Total Score =
$$(A^{*1}) + (B^{*2}) + (C^{*1}) + (D^{*1})$$

5

APPENDIX 8 – INDICATORS EVALUATION OF TEACHING AND LEARNING PROCESS

PERFORMANCE EVALUATION OF HEADS OF DEPARTMENT

Evaluation of the performance of the heads of Department is to ensure that the heads of Department has performed properly in accordance with their duties and functions. This evaluation is aimed to identify good practices (good practices) in order to improve all performance of the department.

This questionnaire should be completed by lecturer, as a member of the department. The whole information is essential to improve the quality and performance of the department. Therefore, it should be properly filled.

Department Faculty

Put a cross (X) in the appropriate boxes

The absention The absention The absention The absention 1 The absention a <t< th=""><th>No</th><th>Assessment ASPECTS</th><th colspan="6">scale</th></t<>	No	Assessment ASPECTS	scale					
The ability to encourage good practice in tadequate inadequate inadequate <t< th=""><th>NO</th><th>Assessment ASPECTS</th><th>1</th><th>2</th><th>3</th><th>4</th></t<>	NO	Assessment ASPECTS	1	2	3	4		
1 teaching 1<	lead							
2 their completence Image: completence Image: completence Image: completence Image: completence 3 Support to give worthy reward in teaching Imadequate Imoderate Image: completence Image: completence 4 Bring new ideas about the development of research Imadequate Imoderate	1	teaching	Inadequate	moderate	□ good	very good		
intervent		their competence	 Inadequate 	moderate	□ good	very good		
4 Bring new ideas about the development of research in the department. Inadequate moderate good very good 5 Give a insplation when acting as a researcher Inadequate moderate good very good 6 Help members of departments in finding ability to create an environment that supports the activities of research and expertise. Inadequate moderate good very good 7 supports the activities of research and expertise. Inadequate moderate good very good 8 Organize the regular meetings of department. Inadequate moderate good very good 9 Treat the whole department members with endocuste Inadequate moderate good very good 10 Treat the whole department members with endocuste Inadequate moderate good very good 11 manage the performance and administration well Inadequate moderate good very good 12 Support and facilitate the promotion of the department Inadequate moderate good very good 13 Have clear vision The department Inadequate moderate good very g			 Inadequate 	moderate	good	very good		
4 research in the department indequate indequate good ivery good 5 Give a inspiration when acting as a research and researcher indequate indequate good ivery good 6 Help members of departments in finding research and expertise indequate indequate good ivery good 7 supports the activities of research and expertise indequate indequate good ivery good 8 Organize the regular meetings of department inadequate inadequate good ivery good 9 Treat the whole department members with equality principles inadequate inadequate good ivery good 10 Treat the whole department members with equality principles inadequate inadequate good ivery good 11 administration well inadequate inadequate good ivery good 12 Support and facilitate the promotion of the equativent inadequate moderate good ivery good 13 Have clear vision of the department inadequate moderate good ivery good 14 department members inadequ	lead							
3 researcher indequate indequate indequate good very good 6 Help members of departments in finding resources to support the research ability to create an environment that inadequate moderate good very good 7 supports the activities of research and expertise inadequate moderate good very good 8 Organize the regular meetings of department inadequate moderate good very good 9 Treat the whole department members with equality principles inadequate moderate good very good 10 Treat the whole department members with equality principles inadequate moderate good very good 11 manage the performance and administration well inadequate moderate good very good 12 Support and facilitate the promotion of the department members inadequate moderate good very good 13 Have clear vision of the department inadequate moderate good very good 14 Bulle along-temp lating and strategy of department inadequate moderate good very good	4	research in the department	Inadequate	moderate	□ good	very good		
0 resources to support the research and supports the activities of research and expertise inadequate <	5	researcher	Inadequate	moderate	□ good	very good		
7 supports the activities of research and expertise. and expertise. and expertise. and expertise. 8 Organize the regular meetings of department. andequate andequate anderate good avery good 9 Delegate appropriately the administrative functions andequate andequate andequate good avery good 10 Treat the whole department members with equality principles. andequate andequate good avery good 11 and age the performance and equate andequate anderate good avery good 12 Support and facilitate the promotion of the equatment members. andequate anderate good avery good 13 Have clear vision of the department. andequate andeequate andeerate good avery good 14 Buildra long-term plan and strategy of andeequate andeerate good avery good 16 department members to always andeequate andeerate good avery good 14 Buildra long-term plan and strategy of anadequate andeerate good avery good 16 <td< td=""><td>6</td><td>resources to support the research</td><td>Inadequate</td><td>moderate</td><td>□ good</td><td>very good</td></td<>	6	resources to support the research	Inadequate	moderate	□ good	very good		
Fair & Efficient Management 8 Organize the regular meetings of department Inadequate moderate good wery good 9 Delegate appropriately the administrative functions Inadequate moderate good wery good 10 Treat the whole department members with equality principles Inadequate moderate good wery good 11 Treat the whole department members with equality principles Inadequate moderate good wery good 12 Support and facilitate the promotion of the department members. Inadequate moderate good wery good 13 Have clear vision of the department Inadequate moderate good wery good 14 Build a long-term plan and strategy of department Inadequate moderate good wery good 15 Improve the reputation and image of department Inadequate moderate good wery good 16 Manage staffs to work toward the best standard Inadequate moderate good wery good 17 Encourage staffs to work toward the best standard Inadequate moderate good good <td< td=""><td>7</td><td>supports the activities of research and</td><td>Inadequate</td><td>moderate</td><td>□ good</td><td>very good</td></td<>	7	supports the activities of research and	Inadequate	moderate	□ good	very good		
8 Organize the regular meetings of department. □ Inadequate □ moderate □ good □ very good 9 Indequate □ moderate □ good □ very good 10 Treat the whole department members with equality principles □ Inadequate □ moderate □ good □ very good 11 Treat the whole department members with equality principles □ Inadequate □ moderate □ good □ very good 12 Support and facilitate the promotion of the department members □ Inadequate □ moderate □ good □ very good 13 Haw clear vision □ Inadequate □ moderate □ good □ very good 14 Build a long-term plan and strategy of department □ Inadequate □ moderate □ good □ very good 15 Inprove the reputation and image of department □ Inadequate □ moderate □ good □ very good <tr< td=""><td>-</td><td>expertise</td><td>.</td><td><u> </u></td><td>L</td><td></td></tr<>	-	expertise	.	<u> </u>	L			
0 department 0			n Inadequate	n moderate	and and	a yery good		
9 functions Imade provide a partment members with equality principles Imade princi	8	department						
10 equality principles indequate indequate indequate good very good 11 administration well indequate indequate indequate good very good 12 Support and facilitate the promotion of the department members indequate indequate indequate good very good 13 Have clear vision of the department inadequate inadequate good very good 14 Build a long-term plan and strategy of inadequate inadequate good very good 15 Improve the reputation and image of inadequate moderate good very good 16 obtain information relating to the planning of department inadequate moderate good very good 17 Encourage staffs to work toward the best standard inadequate moderate good very good 18 trust to staffs competence inadequate moderate good very good 19 Support the decision-making delegation and collective decision-making delegation and collective decision-making delegation inadequate moderate good very good	9				- good	 very good 		
11 administration well Image of the construction of the construct	10		Inadequate	moderate	□ good	very good		
12 department members and any and any	11	administration well	Inadequate	moderate	□ good	very good		
13 Have clear vision of the department Inadequate Imoderate good very good 14 Build a long-term plan and strategy of department Inadequate Imoderate good very good 15 Improve the reputation and image of department Inadequate Imoderate good very good 16 obtain information relating to the planning of department Inadequate Imoderate good very good 17 Encourage staffs to work toward the best standard Inadequate Imoderate good very good 18 trust to staffs' competence Inadequate Imoderate good very good 19 Support the decision-making delegation and collective decision-making delegation and collective decision-making delegation Inadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department Inadequate moderate good very good 21 consider the viewpoint of department Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good	12		Inadequate	moderate	□ good	very good		
14 Build a long-term plan and strategy of department Inadequate moderate good very good 15 Improve the reputation and image of department Inadequate moderate good very good 16 keep department members to always obtain information relating to the planning of departmen Inadequate moderate good very good 16 obtain information relating to the planning of departmen Inadequate moderate good very good 17 Encourage staffs to work toward the best standard Inadequate moderate good very good 18 trust to staffs competence Inadequate moderate good very good 19 Support the decision-making delegation and collective decision-making delegation and collective decision-making Inadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department Inadequate moderate good very good 21 consider the viewpoint of department Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good <td>strat</td> <td>eqies and vision</td> <td></td> <td></td> <td></td> <td></td>	strat	eqies and vision						
14 department inadequate moderate good very good 15 department inadequate moderate good very good 16 obtain information relating to the planning of department inadequate moderate good very good 17 Encourage staffs to work toward the best standard inadequate moderate good very good 18 trust to staffs competence inadequate moderate good very good 19 Support the decision-making and collective decision-making inadequate moderate good very good 20 keep communication and explore the idea or staffs in developing the department inadequate moderate good very good 21 consider the viewpoint of department inadequate moderate good very good 22 ability to keep good relationship with stakeholder inadequate moderate good very good 22 entrely satisfied with performance of inadequate moderate good very good 22 entrely satisfied with performance of inadequate moderate goo	13		Inadequate	🗆 moderate	good	very good		
10 department Inadequate moderate good wery good 16 obtain information relating to the planning of department inadequate moderate good wery good 17 Encourage staffs to work toward the best standard inadequate moderate good wery good 17 Encourage staffs to work toward the best standard inadequate moderate good wery good 18 trust to staffs competence inadequate moderate good wery good 19 Support the decision-making delegation and collective decision-making inadequate moderate good wery good 20 keep communication and explore the idea of staffs in developing the department inadequate moderate good wery good 21 consider the viewpoint of department inadequate moderate good wery good 22 ability to keep good relationship with stakeholder inadequate moderate good wery good 22 ability to keep good relationship with stakeholder inadequate moderate good wery good 22 entrely satisfied with performance of	14	department	Inadequate	moderate	□ good	very good		
16 obtain information relating to the planning of department. Image of department 17 Encourage staffs to work toward the best standard Imadequate moderate good very good 18 trust to staffs' competence Imadequate moderate good very good 19 Support the decision-making delegation and collective decision-making delegation Imadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department. Imadequate moderate good very good 21 consider the viewpoint of department members Imadequate moderate good very good 22 ability to keep good relationship with stakeholder Imadequate moderate good very good 22 entrely satisfied with performance of Imadequate moderate good very good	15		Inadequate	moderate	□ good	very good		
Transformational and collaborative leadership 17 Encourage staffs to work toward the best standard Inadequate moderate good very good 18 trust to staffs competence Inadequate moderate good very good 19 Support the decision-making delegation and collective decision-making Inadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department Inadequate moderate good very good 21 consider the viewpoint of department Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good	16	obtain information relating to the planning	Inadequate	moderate	□ good	very good		
17 Encourage staffs to work toward the best standard Inadequate moderate good very good 18 trust to staffs' competence Inadequate moderate good very good 19 and collective decision-making delegation and explore the idea of staffs in developing the department. Inadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department. Inadequate moderate good very good 21 consider the viewpoint of department members Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good 22 ability to keep good relationship with Inadequate moderate good very good				<u>.</u>				
17 standard and collective decision-making delegation and nodequate moderate good very good 19 Support the decision-making delegation and collective decision-making	Tran	stormational and collaborative leadership						
19 Support the decision-making delegation and collective decision-making Inadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department Inadequate moderate good very good 21 consider the viewpoint of department Inadequate moderate good very good 21 consider the viewpoint of department Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good 20 entrely satisfied with performance of Inadequate moderate good very good	17		Inadequate	moderate	n good	very good		
19 Support the decision-making delegation and collective decision-making Inadequate moderate good very good 20 keep communication and explore the idea of staffs in developing the department Inadequate moderate good very good 21 consider the viewpoint of department Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good	18		Inadequate	moderate	good	very good		
20 keep communication and explore the idea of staffs in developing the department. Inadequate moderate good very good 21 consider the viewpoint of department members Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good	19	Support the decision-making delegation						
Interpersional skills 21 consider the viewpoint of department members Inadequate moderate good very good 22 ability to keep good relationship with stakeholder Inadequate moderate good very good	20	keep communication and explore the idea	 Inadequate 	moderate	□ good	very good		
21 members Image: state of the state of	Inter	personal skills						
22 stakeholder 22 entirely satisfied with performance of 1 Inadequate 1 inadequate	21		 Inadequate 	moderate	□ good	very good		
22 entirely satisfied with performance of I Inadequate I moderate I good I very good	22		Inadequate	moderate	□ good	very good		
	23		Inadequate	moderate	n good	very good		

WRITTEN COMMENTS

1. in your oppinion, what best performance has been conducted by deparment heads?

2. in your oppinion, what should be conducted by by deparment heads to improve their performance?

PERFORMANCE EVALUATION OF ADMINISTRATIVE STAFFS OF DEPARTMENT (Filled by lecturers)

Evaluation of the performance of administrative personnel in academic services for students is intended to evaluate the performance of administrative services at the department and identify good practices in order to improve academic services.

Considering the importance of this information to improve the quality of academic services, please fill the form below!

Department

Faculty Put a cross (X) in the appropriate boxes

No	t Assessed aspects	scale						
NO	l'Assessed aspects	1	2	3	4			
1.	the presence in the workplace during working hours	□ Inadequ ate	 Moderat e 	Good	Very Good			
2.	prepare the administration of education or teaching, research, community service, student development, and others	□ Inadequ ate	□ Moderat e	Good	□ Very Good			
3.	quick correspondances	□ Inadequ ate	 Moderat e 	□ Good	Very Good			
4.	Do the administration of department	□ Inadequ ate	 Moderat e 	Good	Very Good			
5.	help to monitor the examination	 Inadequ ate 	 Moderat e 	Good	Very Good			
6 .	document the letters	 Inadequ ate 	 Moderat e 	□ Good	Very Good			
7.	help to develop programs of deparment (self-evaluation, Quality. Assurance, PHK, etc)	□ Inadequ ate	□ Moderat e	Good	□ Very Good			
8.	ability to operate computer application	 Inadequ ate 	 Moderat e 	Good	 Very Good 			
9.	Response to urgent work that should be done quickyly (for instance; information / letters must be delivered to the lecturer)	Very Slow	□ Slow	□ Good	□ Very Good			
10.	ability to solve problem in lecturers' academic administration	□ Inadequ ate	□ Moderat e	Good	□ Very Good			
11.	ability to communicate	□ Inadequ ate	 Moderat e 	□ Good	□ Very Good			

WRITTEN COMMENTS

In your opinion, what best performance has been conducted by the administrative staffs? 1.

2. What kind of expectation can you propose to improve the performance of administrative staffs?

PERFORMANCE EVALUATION OF ADMINISTRATIVE STAFFS OF DEPARTMENT (filled by students)

Evaluation of the performance of administrative personnel in academic services for students is intended to evaluate the performance of administrative services at the department and identify good practices in order to improve academic services.

Considering the importance of this information to improve the quality of academic services, please fill the form below!

Department	
Faculty	

Staff Department

Department : Put a cross (X) in the appropriate boxes

:

No	Associated appendix		Sc	ale	
NO	Assessed aspects	1	2	4	5
1.	the presence in the workplace during working hours	□ Inadequ ate	□ Moderat e	Good	Very Good
2.	quick service in academic administration and correspondances	□ Inadequ ate	 Moderat e 	Good	□ Very Good
3.	hospitility in academic administrative services	□ Inadequ ate	 Moderat e 	Good	 Very Good
4.	ability to master materials or information relating to academic services	□ Inadequ ate	□ Moderat e	Good	 Very Good
5.	ability to solve problem in students' academic administration	□ Inadequ ate	 Moderat e 	Good	 Very Good
6.	Response to urgent work that should be done quickyly (for instance; information / letters must be delivered to the lecturer)	□ Inadequ ate	□ Moderat e	Good	□ Very Good
7.	ability to communicate	□ Inadequ ate	 Moderat e 	Good	Very Good

WRITTEN COMMENTS

- 1. In your opinion, what best performance has been conducted by the administrative staffs?
- 2. What kind of expectation can you propose to improve the performance of administrative staffs?

THE PERFORMANCE EVALUATION OF FACULTY SUB-DIVISION

Performance evaluation of administrative personnel in the student academic services is intended to evaluate the performance of administrative services at the faculty and identify good practices (good practices) in order to improve the quality of academic services.

Considering the importance of this information to improve the quality of academic services, please fill the form below!

No assessed appects cole cole 2 easily mit when needed □ Inadequ □ Moderat □ good □ Very 13 Cuick correspondences services inadequ □ Moderat □ good □ Very 14 ability to solve problem in students' □ Inadequ □ Moderat □ good □ Very 15. relating to academic administrative □ Inadequ □ Moderat □ good □ Very 16. hospitify in academic administrative □ Inadequ □ Moderat □ good □ Very 17. Punchulity in academic administrative □ Inadequ □ Moderat □ good □ Very 18. ability to communicate with students □ Inadequ □ Moderat □ good □ Very 20. Quick correspondences services □ Inadequ □ Moderat □ good	Puta	a cross (X) in the appropriate boxes					_			
jackatemic sub-difficion index	No	assessed aspects	┝	4		50 2	ale	3	·	
12. easily met when needed Indeque Ind	acade	emic sub-division	L	. <u>.</u>	L					
13. instance; community services, final task, and internsip) ate e Inadequ adderat accodemic administration 14. ability to solve problem in students' accodemic administration a Inadequ a Moderat a good a Very Good 15. relating to caademic services ate ate a Moderat a good a Very Good 16. hospitity in academic administrative services ate ate a Moderat a good a Very Good 17. Punctuality in academic administrative services (for instance; Course Results, course selection sheet, transcript, etc) a Inadequ a Moderat a good a Very Good 18. ability to solve problem in students a Inadequ a Moderat a good a Very Good 20. Cluick correspondences services a Inadequ a Moderat a good a Very Good 21. ability to solve problem in students a Inadequ a Moderat a good a Very Good 23. hospitality in students administrative services a Inadequ a Moderat good a Very Good 24. exidents cormetion, instance administrative services <								good		
Image: Academic administration ate e and and ate e and <	13.	instance; community services, final task, and						good		
15. relating to academic services ate e Good 18. hospitily in academic administrative services □ Inadequ ate □ Moderat et □ good □ Very Good 17. Punctuality in academic administrative services □ Inadequ ate □ Moderat □ good □ Very Good 18. ability to communicate with students □ Inadequ ate □ Moderat □ good □ Very Good 18. ability to communicate with students □ Inadequ ate □ Moderat □ good □ Very Good 20. Cluck correspondences services (for instance; scholarship to instance in abudents administrative ate □ Inadequ ate □ Moderat □ good □ Very Good 21. ability to master materials or information administrative atevices □ Inadequ ate □ Moderat □ good □ Very Good 22. relating to students administrative services (for instance; students creativity program, students creativity program, students creativity atevicas □ Inadequ atevicas Moderat <td>14.</td> <td>academic administration</td> <td>L</td> <td>ate</td> <td></td> <td>e</td> <td></td> <td></td> <td></td> <td>Good</td>	14.	academic administration	L	ate		e				Good
10. services ate e Good 17. Punctuality in academic administrative services (for instance; Course Results, course selection sheet, transcript, etc) moderat good Very 18. ability to communicate with students inadequ Moderat good Very 19. easily met when needed inadequ Moderat good Very 20. Oulck correspondences services (for instance; scholarship, to solve problem in students affair sub-division inadequ Moderat good Very 21. ability to solve problem in students inadequ Moderat good Very 22. relating to students services inadequ Moderat good Very 23. hospitality in academic administrative services inadequ Moderat good Very 24. services finadequ inadequ Moderat good Very 25. ability in academic administrative services inadequ Moderat good Very 26. ability in academic administrative administrative aservices inadequ Moderat good Very	15.							good		
17. Punctuality in academic administrative services (for instance Course Results, course selection sheet, transcript, etc). ate e Imadeque ate good Very Good 18. ability to communicate with students □ Inadeque ate □ Moderat □ good □ Very Good 20. Cuick correspondences services (for instance scholarship, students activity) □ Inadequ □ Moderat □ good □ Very Good 21. ability to onster materials or information □ Inadequ □ Moderat □ good □ Very Good 22. relating to students administrative services □ Inadequ □ Moderat □ good □ Very Good 23. hospitality in students administrative services □ Inadequ □ Moderat □ good □ Very Good 24. services (for instance students creativity program, students conception, adderts creativity ate □ Inadequ □ Moderat □ good □ Very Good 25. ability to communicate with students □ Inadequ <t< td=""><td>16.</td><td></td><td></td><td></td><td></td><td></td><td></td><td>good</td><td></td><td></td></t<>	16.							good		
10. ate e ate e Good 10. easily met when needed ate Moderat good Very 20. Cuick correspondences services (for ate academic administration Inadequ Moderat good Very 21. ability to solve problem in students in Inadequ Moderat good Very 22. relating to students services in Inadequ Moderat good Very 23. hospitality in scudents services in Inadequ Moderat good Very 24. services finatents services ate good Very Good 25. ability to communicate with students an Inadequ Moderat good Very 26. datify to communicate with students an Inadequ Moderat good Very 26. ability to communicate with students an Inadequ Moderat good Very 27. ability to solve problem in students' financial achivisitation an Inadequ Moderat good Very 28. feasily met when needd an Inadequ <td< td=""><td>17.</td><td>services (for instance; Course Results,</td><td></td><td></td><td></td><td>Moderat e</td><td></td><td>good</td><td></td><td></td></td<>	17.	services (for instance; Course Results,				Moderat e		good		
10. easily met when needed ate a								good		
10. rate e ret ret< r	stude									
20. instance: scholarship, students' activity) ate e e e code Good 21. ability to solve problem in students' ability to master materials or information ability to master materials or information ate inadequ Moderat good Code Very 22. relating to students services indiadequ inadequ Moderat good CVery 23. hospitality in students administrative services indiadequ indiadequ Moderat good Very 24. services financial sub-division indiadequ indiadequ Moderat good Very 25. ability to communicate with students indiadequ Moderat good Very 26. easily met when needed indiadequ Moderat good Very 27. ability to solve problem in students' financial administrative indiadequ Moderat good Very 28. easily met when needed indiadequ Moderat good Very Good 29. kecakapan dalam meryelesakan keluhan administrative indiadequ Moderat good good	19.	-	L	ate		e		good		Good
21. academic administration ate e good Good 22. relating to students services in Inadequ Moderat good Good 23. hospitality in students administrative services in Inadequ Moderat good good Very 24. services noademic administrative services in Inadequ Moderat good good Very 24. services for interces for interces in Inadequ Moderat good good Very 25. ability to communicate with students in Inadequ Moderat good good Very 26. easily met when needed in Inadequ Moderat good good Very 27. administrative financial in Inadequ Moderat good good Very 28. relating to financial services in Inadequ Moderat good good Very 27. administrative information Inadequ Moderat good good Very 28. relating to financial services	20.	instance; scholarship, students' activity)	L	ate	ļ	e	ļ	-	Ļ	Good
22. relating to students services ate e Good 23. hospitality in students administrative services (for instance; students creativity program, students competition,) inadequ ate Moderat good Very 24. services (for instance; students creativity program, students competition,) inadequ ate Moderat good Very 25. ability to communicate with students inadequ ate Moderat good Very 26. exactives on municate with students inadequ ate Moderat good Very 27. ability to communicate with students' financial administration administration ability to solve problem in students' financial administration atervices Inadequ ate Moderat good Very 28. relating to financial services inadequ ate Moderat good Very 28. relating to financial services inadequ ate Moderat good Very 30. ketepatan waktu dalam pelayanan punctuality in financial services inadequ ate Moderat good Very 31. mahasiswa administrative service inadequ ate inadequ Moderat good Very <tr< td=""><td>21.</td><td>academic administration</td><td>L</td><td>ate</td><td></td><td>e</td><td></td><td>-</td><td>ļ</td><td>Good</td></tr<>	21.	academic administration	L	ate		e		-	ļ	Good
23. hospitality in students administrative services ate e Good 24. services (for instance; students creativity program, students competition,) inadequ ate Moderat good Very Good 25. ability to communicate with students inadequ ate Moderat good Very Good 26. easily met when needed inadequ ate Moderat good Very Good 27. ability to communicate with students financial administration administration inadequ ate Moderat good Very Good 28. relating to financial services inadequ ate Moderat good Very Good 27. ability to solve problem in students' financial administration inadequ ate Moderat good Very Good 28. hospitility in financial services inadequ ate Moderat good Very Good 30. administratic materials or information purcusity in financial administrative service inadequ ate Moderat good Very Good 31. mabasiswa ability to financial administrative service inadequ ate Moderat good Very Good 32. easily met when needed <td>22.</td> <td></td> <td>L</td> <td>ate</td> <td></td> <td>e</td> <td></td> <td>-</td> <td></td> <td>Good</td>	22.		L	ate		e		-		Good
24. services (for instance; students creativity program, students competition,) ate e Good 25. ability to communicate with students ate Moderat good Very Good 26. easily met when needed Inadequ Moderat good Very Good 28. easily met when needed Inadequ Moderat good Very Good 27. ability to solve problem in students' financial administration Inadequ Moderat good Very Good 28. relating to financial services Inadequ Moderat good Very Good 29. hospitility in financial services Inadequ Moderat good Very Good 29. hospitility in financial services Inadequ Moderat good Very Good 30. punctuality in financial services Inadequ Moderat good good Very Good 31. mability to communicate with students Inadequ Moderat good Good Very Good 33. ackitual to communicate with students Inadequ Moderat good Good Very Good <td>23.</td> <td></td> <td></td> <td></td> <td></td> <td>Moderat e</td> <td></td> <td>good</td> <td></td> <td></td>	23.					Moderat e		good		
25. ability to communicate with students Inadequ Moderat good Very 26. easily met when needed Inadequ Moderat good Very 26. easily met when needed Inadequ Moderat good Very 27. administrasi keuangan mahasiswa ability to solve problem in students' financial administration Inadequ Moderat good Very 28. Pating to financial services Inadequ Moderat good Very 28. Retepatan waktu dalam pelayanan punctuality in financial services Inadequ Moderat good Very 30. Administrasi keuangan punctuality in financial administrative service Inadequ Moderat good Very 31. mahasiswa ability to communicate with students Inadequ Moderat good Very 32. easily met when needed Inadequ Inadequ Moderat good Very 33. activities (for instance; rooms availability, computers, LCD Projector, OHP, etc) Inadequ Moderat good good Very 34. ability to solve problem relating to means Inadequ <td>24.</td> <td>services (for instance; students creativity</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>good</td> <td></td> <td>Very Good</td>	24.	services (for instance; students creativity						good		Very Good
28. easily met when needed Inadequ Moderat good Very 27. Administrasi keuangan mahasiswa administration Inadequ Moderat good Very 28. administration relating to financial services Inadequ Moderat good Very 28. relating to financial services Inadequ Moderat good Very 28. relating to financial services Inadequ Moderat good Very 29. hospitility in financial services Inadequ Moderat good Very 30. punctuality in financial services Inadequ Moderat good Very 30. kerepatan waktu dalam pelayanan administrasi keuangan punctuality in financial administrative service Inadequ Moderat good Very 31. mahasiswa ability to communicate with students Inadequ Moderat good Very 32. easily met when needed Inadequ Moderat good Very 33. activities (for instance; rooms availability, computers, LCD Projector, OHP, etc) Inadequ Moderat good V	25.							good		
20. ate e Good Good 27. Recakapan dalam menyelesaikan keluhan administrasi keuangan mahasiswa ability to solve problem in students' financial administration Inadequ ate Moderat e good Very Good 28. ability to master materials or information relating to financial services Inadequ ate Moderat e good Very Good 29. hospitility in financial services Inadequ ate Moderat e good Very Good 30. ketepatan waktu dalam pelayanan punctuality in financial administrative service Inadequ ate Moderat e good Very Good 31. mahasiswa ability to communicate with students Inadequ ate Moderat e good Very Good 32. easily met when needed Inadequ ate Inadequ ate Moderat e good Very Good 33. activities (for instance; rooms availability, computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability in services Inadequ ate Moderat e good Very Good 35. hospitality in services Inadequ ate Inadequ ate Moderat e good Very Good	finan				,					
27. administrasi keuangan mahasiswa ability to solve problem in students' financial administration ate e Good 28. ability to master materials or information relating to financial services Inadequ ate Moderat e good Very Good 29. hospitility in financial services Inadequ ate Moderat e good Very Good 30. ketepatan waktu dalam pelayanan administrasi keuangan punctuality in financial administrative service Inadequ ate Moderat e good Very Good 31. Kemampuan berkomunikasi dengan mahasiswa ability to communicate with students Inadequ ate Moderat e good Very Good 32. easily met when needed Inadequ ate Moderat e good Very Good 33. activities (for instance; rooms availability computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means and infrastructures Inadequ ate Moderat e good Very Good 35. hospitality in services Inadequ ate Inadequ ate Moderat e good Very Good	26.		L	ate		e	ļ	-		Good
28. relating to financial services ate e Good 29. hospitility in financial services Inadequ ate Moderat e good Very Good 30. Aretepatan waktu dalam pelayanan administrasi keuangan punctuality in financial administrative service Inadequ ate Moderat e good Very Good 31. Remampuan berkomunikasi dengan mahasiswa ability to communicate with students Inadequ ate Moderat e good Very Good 32. easily met when needed Inadequ mahasiswo Inadequ ate Moderat e good Very Good 33. activities (for instance; rooms availability, computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means hospitality in services Inadequ ate Moderat e good Very Good 35. hospitality in services Inadequ ate Moderat e good Very Good	27.	administrasi keuangan mahasiswa ability to solve problem in students' financial				Moderat e		good		
29. ate e Good 30. Ketepatan waktu dalam pelayanan administrasi keuangan punctuality in financial administrative service Inadequ ate Moderat e good Very Good 31. Kemampuan berkomunikasi dengan mahasiswa adbilty to communicate with students Inadequ ate Moderat e good Very Good 32. easily met when needed Inadequ ate Moderat e good Very Good 33. activities (for instance; rooms availability , computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means and infrastructures suitability in services Inadequ ate Moderat e good Very Good 35. hospitality in services Inadequ ate Inadequ ate Moderat e good Very Good	28.							good		
30. administrasi keuangan punctuality in financial administrative service ate e Good 31. mahasiswa ability to communicate with students ate Moderat e good Very Good 32. easily met when needed Inadequ ate Moderat e good Very Good 33. quick service in supporting learning process activities (for instance; rooms availability , computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means and infrastructures Inadequ ate Moderat e good Very Good 35. hospitality in services Inadequ ate Moderat e good Very Good	29.	hospitility in financial services				Moderat e		good		
31. Kemampuan berkomunikasi dengan mahasiswa and imfrastructures sub-division Inadequ ate Moderat e good Very Good 32. easily met when needed Inadequ ate Moderat e good Very Good 33. activities (for instance; rooms availability, computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means and infrastructures Inadequ ate Moderat e good Very Good 35. Keramahan dalam pelayanan Inadequ ate Moderat e good Very Good	30.	administrasi keuangan punctuality in financial administrative service						good		
32. easily met when needed Inadequ ate Moderat e good Very Good 33. activities (for instance; rooms availability , computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means and infrastructures Inadequ ate Moderat e good Very Good 35. Keramahan dalam pelayanan Inadequ ate Moderat e good Very Good 35. hospitality in services Inadequ ate Moderat e good Very Good	31.	Kemampuan berkomunikasi dengan mahasiswa						good		
32 ate e Good 33. quick service in supporting learning process activities (for instance; rooms availability, computers, LCD Projector, OHP, etc) Inadequ ate Moderat e good Very Good 34. ability to solve problem relating to means and infrastructures Inadequ ate Moderat e good Very Good 35. Keramahan dalam pelayanan Inadequ ate Moderat e good Very Good	mean									
33. activities (for instance; rooms availability , computers, LCD Projector, OHP, etc) ate e Good 34. ability to solve problem relating to means and infrastructures Inadequ and infrastructures good Very Good 35. Keramahan dalam pelayanan Inadequ ate Moderat e good Very Good 35. hospitality in services Solution Inadequ ate Moderat e good Very Good	32.			ate		e				Good
and infrastructures ate e Good Keramahan dalam pelayanan Inadequ Moderat good Very 35. hospitality in services Good Good	33.	activities (for instance; rooms availability , computers, LCD Projector, OHP, etc)						good		
35. hospitality in services Good	34.	and infrastructures	L	ate		e		good		Good
38. ability to communicate with students 🛛 Inadequ 🗠 Moderat 💷 good 🔅 Very	35.							good		
	36.	ability to communicate with students		Inadequ		Moderat		good		Very

Put a cross (X) in the appropriate boxe

No		scale							
NO	assessed aspects	[1	[2		3	1	4
			ate		е			Τ	Good
37.	ability to keep cleanliness of rooms, buildings, and environments		Inadequ ate		Moderat e		good		Very Good
38.	ability to keep the functions of rooms, buildings, and stuffs (for instance; confortability of rooms, AC, Sound systems, etc)		Inadequ ate		Moderat e		good		Very Good
39.	paying attention to safety and health principles in working and learning		Inadequ ate		Moderat e		good		Very Good
infor	mation sub-unit								
40.	easily met when needed		Inadequ ate		Moderat e		good		Very Good
41.	quick service in supporting learning process activities (for instance, online academic information, internet, intranet, etc)		Inadequ ate		Moderat e		good		Very Good
42.	ability to solve problem relationg to information system		Inadequ ate		Moderat e		good		Very Good
43.	hospitality in services		Inadequ ate		Moderat e		good		Very Good
44.	ability to communicate with students		Inadequ ate		Moderat e		good		Very Good
45.	Kemampuan dalam menyediakan website yang menunjang kelancaran studi mahasiswa ability to provide website supporting to students' easy learning acitivities		Inadequ ate		Moderat e		good		Very Good
46.	paying attention to secure data accessibility and information (for instance; virus protection, hacker, etc)		Inadequ ate		Moderat e		good		Very Good

Thank you for your willingness to Fill out the questionnaire honestly.

EVALUATION OF LECTURERS' TEACHING PERFORMANCE

Evaluation of lecturers' performance in teaching is aimed to ensure that the performance of the lecturers in teaching each semester has been proper in accordance with their duties and functions. This evaluation is aimed to identify good practices in order to improve quality of teaching and learning process.

Considering the importance of this information to improve the quality of teaching and learning process, please fill the form below!

lecturer : course :

put a cross (X) in the appropriate boxes

No	Assessment ASPECTS	scale					
		1	2	3	4		
lectu	rers as course planner						
1	Deliver the purpose and advantages of lecturing	Not clear	 Less clear 	 Clear enough 	Very clear		
2	Deliver the study contract at the first meeting in the lecture	no No	 yes, only schedule 	 yes, schedule and references 	□ yes, complete		
3	use the updated references book and literatures (at least for the previous 5 years)	D NO	yes, some	yes, many	🗆 all		
4	attach the lecture with learning materials/modules/hand out	no no	 yes, only hand out 	□ yes, module	 yes, learning materials 		
lectu	resr as lecture implementer	·	····				
5	start and end the class on time based on the determined schedule	never	seldom	🗆 often	always		
6	The learning material is appropriate with plans in study contract	 not appropriat 	 less appropriat e 	 appropriat e enough 	 very appropriat e 		
7	Penyampaian materi perkuliahan oleh dosen lecture material is delivered by lecturer	Not dear	 Less clear 	 Clear enough 	Very clear		
8	lecturer gives real examplification and ilustration relationg to lecture material	never	seldom	🗆 often	always		
9	Use various learning media (board, teaching aids, OHP, LCD Projector, movies, etc.)	never	□ seldom	🗆 often	□ always		
10	The ability of lecturer to integrate the use of various learning media	 discapabl e 	 less capable 	 capable enough 	very capable		
11	the display of used learning media	🗆 bad	less	good	very good		
12	lecturer gives attention to sudents' need (for instance; gi ve students chance to ask, respond their questions / comment)	🗆 bad	less	□ good	very good		
13	implement the learning method whichis able to improve students' understanding	 discapabl e 	 less capable 	 capable enough 	very capable		
14	Use teaching methods which can improve the interaction among students as well as, between students and lecturers	never	seldom	🗆 often	□ always		
15	In General, are you satisfied with the effectiveness of the lecturer as a facilitator in the teaching and learning process?	 Not satisfied 	 Less satisfied 	 satisfied 	 very satisfied 		
lectu	rers as course evaluator						
16	Deliver the procedures for learning assessment	• never	 ever, at the end of lecture 	 ever, in the middle of lecture 	ever, when study contract is delvered		
17	the compatibility between the score proportion and the given assignment or evaluation (faimess)	 not appropriat e 	 less appropriat e 	 appropriat e enough 	 very appropriat e 		
18	Give a constructive feedback on student learning outcomes (assignments, exams, quizzes, etc.)	never	seldom	🗆 often	always		
19	inform the test specifications and tasks in details	never	seldom	🗆 often	always		
20	In general, are you satisfied with the evaluating process given by lecurer?	 Not satisfied 	 Less satisfied 	satisfied	 very satisfied 		

Written comment

1. in your oppinion, what best performance has been conducted by lecturer in the teaching and learning process?

2. What do you expect and propose to improve the performance of lecturer in the teaching and learning process?

PERFORMANCE EVALUATION OF LECTURER/ASSISTANT IN PRACTICUM

Evaluation of lecturer/assistant's performance in practicum is aimed to ensure that the performance of the lecturer/assistant in practicum each semester has been proper in accordance with their duties and functions. This evaluation is aimed to identify good practices in order to improve quality of practicum process.

Considering the importance of this information to improve the quality of teaching and learning process, please fill the form below!

Lecturer/Assistant course

No	assessed aspects	scale					
NO	assessed aspects	1	2	3	4		
s lectu	rer as practicum planner						
47.	lecturer or assistant delivers the purpose of practicum	Not clear	 Less dear 	 Clear enough 	 Very clear 		
48.	lecturer or assistant delivers the study contract at the first meeting of practicum	D No	yes, only schedule	 yes, schedule and references 	□ yes, complete		
49.	attact practicum with worksheet and manual of practicum	D No	 Incomplete 	 Complete enough 	 Very complet e 		
50.	Explain the discipline, rules, and procedures of practicum	Not clear	 Less clear 	 Clear enough 	Very clear		
lectur	ers as practicum implementer						
51.	start and end the practicum on time based on the determined schedule	never	seldom	often	always		
52.	give pre-test before practicum	never	seldom	often	always		
53.	deliver practicum materials	 Not clear 	 Less dear 	 Clear enough 	Very clear		
54.	have ability to operate practicum instrument	discapable	 less capable 	 capable enough 	very capable		
55.	Use various learning media (board, teaching aids, OHP, LCD Projector, movies, etc.) to support practicum activity	never	seldom	often	always		
56.	gives attention to sudents' need (for instance: gi ve students chance to ask,and respond their questions / comment, and guide them)	🗆 bad	🗆 less	□ good	🗆 very good		
57.	In general, are you satisfied with the effectiveness of the lecturer/assistant as a facilitator in the practicum activity?	 Not satisfied 	 Less satisfied 	satisfied	very satisfied		
lectu	rers as practicum evaluator						
58.	Deliver scoring system in practicum	never	seldom	often	🗆 always		
59.	Rracticum scoring is given comprehensively	Never	 Yes, only written 	 Yes, only practical test 	 Yes, written and practical test 		
60.	lecturer / assistant informs test specifications of written test and practicum	never	seldom	🗆 often	always		
61.	In general, are you satisfied with the evaluation process given by lecurer/assistant during practicum?	 Not satisfied 	 Less satisfied 	 satisfied 	 very satisfied 		

Put a cross (X) in the appropriate boxes

2

Written comment

- 1. in your oppinion, what best performance has been conducted by lecturer /assistant in the practicum?
- 2. What do you expect and propose to improve the performance of lecturer lecturer /assistant in the practicum?

EVALUATION OF LECTURER'S PERFORMANCE IN THESIS SUPERVISION

Evaluation of lecturers' performance in supervising undergraduate or postgraduate theses is aimed to ensure that the performance of the lecturers in advising students' undergraduate or postgraduate thesis has been proper in accordance with their duties and functions in supervising undergraduate or postgraduate theses. This evaluation is aimed to identify good practices in order to improve quality in advising students' undergraduate or postgraduate thesis

Considering the importance of this information to improve the quality in advising students' undergraduate or postgraduate thesis, please fill in the form below!

Lecturer Department/program study Concentration

Put a cross (X) in the appropriate boxes

:

:

No	Assessed aspects	T	Sk	ala	
	-	1	2	3	4
62.	Lecturer motivates students to bring	🗆 No	Yes, but it is	Yes, it is	Yes, it is
	out subject or title of their		not	constructive	very
	undergraduate or postgraduate thesis		constructive		constructive
63.	Lecturer helps students to formulate	🗆 No help	🗆 Little help	🗆 Help	Help a lot
	their undergraduate or postgraduate	- noncip	in entre merp		
	thesis				
64.	lecturer advise students to search	Does not	Advise little	Advise well	Advise very
	scientific printed information	advise			well
65.	lecturer advises students to access	Does not	Advise little	Advise well	Advise very
	electronic jounal	advise			well
66.	Lecturer advises students to write of	Does not	Advise little	Advise well	Advise very
	their undergraduate or postgraduate thesis proposal using a good and	advise			well
	correct indonesia grammar				
67.	Lecturer advises students to write of	Does not	Advise little	🗆 Advise well	Advise verv
ur.	their undergraduate or postgraduate	advise	a Auvise lide	a Auvise well	well
	thesis proposal based on the used	addise.			
	manual				
		ļ			
68.	Lecturer advises students to	never	seldom	often	always
	overcome the problems found in				
	writing undergraduate or postgraduate thesis				
69	Lecturer advises students to do	n Never	- Seldom	D Ofter	always
00.	reserach based on their underg		a seluoni	- Oiter	
	raduate or postgraduate thesis				
	proposal				
70.	time given by the lecturer for consult	Very little	Quite alot	Alot	Very much
	ing students' proposal/undergraduate				
	or postgraduate thesis				
71.	students are easy to meet their lecturer to consult their	Very difficult	Difficult	Easy	Very easy
	proposal/undergraduate or				
	postgraduate thesis				
72.	Time is provided by lecturer to check	Very long	🗆 Long	Quick	Very guick
	students' proposal/undergraduate or				
	postgraduate thesis				
73.	advise or correction gived by lecurer	🗆 No	Yes, but not	🗆 Yes,	Yes, very
			detail	accurate	accurate
74.	there is correlation between	n No		enougn	
14.	lecturer's expertise with subject or		 Less appropriate 	appropriate	 very appropriate
	title of students' undergraduate or		appropriate		appropriate
	postgraduate thesis				
75.	In general, are you satisfied with the	D Not	Less	satisfied	very
	performance of lecturer in	satisfied	satisfied		satisfied
	supervising undergraduate or				
	postgraduate theses	<u>i</u>	L	l	L

WRITTEN OPINION

1. in your oppinion, what best performance has been conducted by lecturer in advising undergraduate or postgraduate thesis?

2. What do you expect and propose to improve the performance of in advising undergraduate or postgraduate thesis?

EVALUATION OF LECTURER'S PERFORMANCE IN THESIS SUPERVISION

Evaluation of lecturers' performance in supervising undergraduate or postgraduate theses is aimed to ensure that the performance of the lecturers in supervising undergraduate or postgraduate theses has been proper in accordance with their duties and functions in advising students' undergraduate or postgraduate thesis. This evaluation is aimed to identify good practices in order to improve quality in supervising undergraduate or postgraduate theses.

Considering the importance of this information to improve the quality in advising students' undergraduate or postgraduate thesis, please fill the form below!

Lecturer	
Department/program study	
Concentration	

Put a cross (X) in the appropriate boxes

ł

No Assessed aspects		Scale				
		1	1 2 3			
	Lecturer motivates students to bring	🗆 No	Yes, but it is	Yes, it is	Yes, it is	
	out subject or title of their		not	constructive	very	
	undergraduate or postgraduate thesis		constructive		constructive	
2.	Lecturer helps students to formulate	Not help	Help little	🗆 Help	Do help	
	their undergraduate or postgraduate thesis					
3.	lecturer advises students to search scientific printed information	Does not advise	Advise little	Advise well	 Advise very well 	
4.	lecturer advises students to access electronic jounal	Does not advise	Advise little	Advise well	Advise very well	
5	Lecturer advises students to write of	Does not	n Advise little	n Advise well	Advise very	
J.	their undergraduate or postgraduate thesis proposal using a good and correct indonesia grammar	advise		L AUVISE WEI	well	
6	Lecturer advises students to write of	Does not	n Advise little	n Advise well	Advise verv	
0.	their undergraduate or postgraduate thesis proposal based on the used manual	advise			well	
7.	Lecturer advises students to	never	seldom	🗆 often	🗆 always	
	overcome the problems found in					
	writing undergraduate or postgraduate thesis					
8.	Lecturer advises students to do	Never	Seldom	ofter	always	
	reserach based on their underg raduate or postgraduate thesis proposal					
9	time given by the lecturer for consult	Very little	D Quite alot	n Alot	U Very much	
۰.	ing students' proposal/undergraduate or postgraduate thesis	Li very inue	Li quite alor	L AN	li very moon	
10.	students are easy to meet their	D Very difficult	Difficult	🗆 Easy	Very easy	
10.	lecturer to consult their	Li very uniout	C Dimoun	Lasy	L very easy	
	proposal/undergraduate or					
	postgraduate thesis					
11.	Time is provided by lecturer to check	Very long	🗆 Long	Quick	Very quick	
	students' proposal/undergraduate or postgraduate thesis					
12.	advise or correction gived by lecurer	n No	Yes, but not detail	 Yes, accurate enougn 	 Yes, very accurate 	
13.	there is correlation between	🗆 No	🗆 Less	appropriate	very	
	lecturer's expertise with subject or		appropriate		appropriate	
	title of students' undergraduate or postgraduate thesis					
14.	In general, are you satisfied with the	Not	Less	satisfied	very	
	performance of lecturer in	satisfied	satisfied		satisfied	
	supervising undergraduate or					
	postgraduate theses		l			

WRITTEN OPINION

- 1. in your oppinion, what best performance has been conducted by lecturer in advising undergraduate or postgraduate thesis?
- 2. What do you expect and propose to improve the performance of in advising undergraduate or postgraduate thesis?

PERFORMANCE EVALUATION OF LECTURER IN ACADEMIC SUPERVISING

Evaluation of lecturers' performance in supervising is aimed to ensure that the performance of the course coordinator lecturers in academic supervising for students each semester has been proper in accordance with their main duties and functions in supervising students. This evaluation is aimed to identify good practices in academic supervising

Considering that this information is important to improve the quality in supervising students. Please fill the form below!

2

Supervising lecturer department/study program

Put a cross (X) in the appropriate boxes

1

1		Scale					
No.	Assessed Aspects	1	2	3	4		
76.	Academic supervision is beneficial in planning students' course plan	Not beneficial	 Less beneficial 	 Beneficial enough 	 Very beneficial 		
77.	Academic supervision in solving students' academic problems	Not beneficial	 Less beneficial 	 Beneficial enough 	 Very beneficial 		
78.	Academic supervisor lecturer helps to choose the compulsory or optional courses	never	seldom	□ often	□ always		
79.	Academic supervisor lecturer gives time for consultation based on the agreement	never	seldom	□ often	n always		
80.	Academic supervisor lecturer advises students how to overcome their non- academic problems (privately) asked by students	□ never	seldom	□ often	n always		
81.	Academiclsupervisor Inform students' course result development	never	seldom	🗆 often	always		
<mark>8</mark> 2.	Academic supervisor motivaes students to complete their study in time	never 🗆	seldom	often	□ always		
83.	for students who take thesis, lecturer plays a role to help them finish their thesis	□ never	seldom	□ often	always		

Written comment

- 1. in your oppinion, what best performance has been conducted by lecturer in supervisión?
- 2. What do you expect and propose to improve the performance of in supervisión?

APPENDIX 9 – LECTURER PERFORMANCE EVALUATION (EKD)

FORM OF PERFORMANCE EVALUATION OF LECTURERS UNAIR SEMESTER GASAL, YEAR ACADEMIC 2014/2015 (Gasal : Period August 2014 - January 2015)

A. IDENTITY

Name	1	
NIP	1	
NIDN	1	
Rank/Class	1	
Functional Academic Position	1	
Last Education	1	
Faculty	1	
Department	1	

B. EDUCTION AND TECHING, ACADEMIC YEAR 2014/2015

No.	Activity	Credits	Evidence	Description
1.				a.
2.				

C. SUPERVISION, ACADEMIC YEAR 2014/2015

No.	Activity	Supporting Data	Evidence	Description
1.				
2.				
3.				

D. RESEARCH, ACADEMIC YEAR 2014/2015

Year	Research Title	Chairman / Member	Source of Funding & Total (Million Rp.)	Evidence

E. PUBLIC SERVICE, ACADEMIC YEAR 2014/2015

	Year	Title	Source of Funding	Total (Million Rp.)	Evidence
L					

F. SCIENTIFIC PUBLICATIONS in NATIONAL JOURNALS, ACADEMIC YEAR 2014/2015

Title	Vol./No./Page./ Year	Name of Journal	Chariman / Member	Description (Accredited Dikti/No)	Evidence(SK/Cover & Content of Journal)

G. SCIENTIFIC PUBLICATIONS in INTERNATIONAL JOURNALS, TAHUN AJARAN 2014/2015

Title	Vol./No./Page./	Name of	Chariman /	Description	Evidence(
	Year	Journal	Member	(Index Scopus/No)	SK/Cover & Content of Journal)

H. EXPERIENCE WRITING TEXTBOOK, ACADEMIC YEAR 2014/2015

Year	Book Title	Total Page	National / International	Publisher	Main Author/ Member	Proof Writing (Cover Title)

I. EXPERIENCE OF WRITING A REFERENCE BOOK, ACADEMIC YEAR 2014/2015

Year	Book Title	Total Page	National / International	Publisher	Main Author/ Member	Proof Writing (Cover Title)

J. THE EXPERIENCE OF ORAL SCIENTIFIC SEMINAR AS A SPEAKER AREAS OF EXPERTISE, ACADEMIC YEAR 2014/2015

Name of Academic Meeting/Seminar	Title	National/ International	Time and Place	Evidence (SK Dean & Sertificate)	

K. HAKI GAIN EXPERIENCE LAST 1 YEAR

Year	HAKI Title	HAKI Type	National/ International	Number P/ID	Chairman/ Member	Evidence (Sertificate)

L. FOR LECTURERS WHO ARE UNDERGOING A LEARNING TASK, PLEASE FILL THE FOLLOWING FIELDS:

Description	\$ 2	\$ 3	Evidence(S K Dean)
Name of College			
Field of Science			
Year of Entry			
Semester Berjalan			

I am a lecturer who filled in the description of the data in the form of performance evaluation of lecturers are true and can be mempertanggungjawabkannya by law, and is able to accept any sanctions including termination of alimony and returns the already previously awarded when these statements later proven untrue.

Surabaya, Lecturer,

NIE.

Mengetahui, Vicce Dean II, Approve, Chairman of Department,

NIE.

NIE.

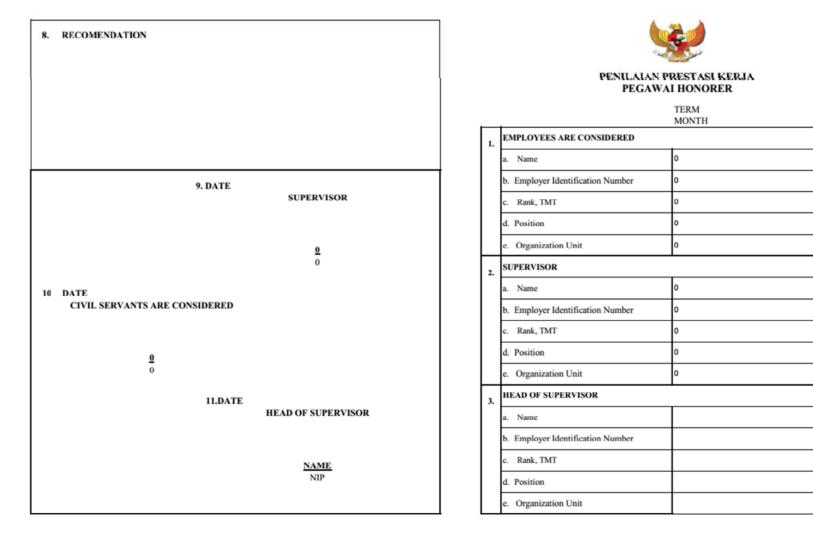


APPENDIX 10 – CREDIT SYSTEM PERFORMANCE OF LECTURER

a. Work Target 91,99 91 1. Service Oriented 1 2. Integrity 1 3. Commitment 1	(Bad)	55.10
2. Integrity	(Bad)	55,19
	(Dad)	
3. Commitment	(Bad)	
	(Bad)	
4. Discipline	(Bad)	
b. Work 5. Team Work	(Bad)	
6. Leadership	(Bad)	
7. Sum 0		
8. Average 0,00	(Bad)	
9. Work behaviour value 0,00 x	40%	0,00
•		55,19
WORK PERFORMANCE VALUE		(Sedang

. RESPONSE OF SUPERVISOR
Date
Date,
. SUPERVISOR DECISION OF OBJECTIONS
Date





ELEMENT ARE A	SSESSED			Jumlah
a. Work Target		80.15	x 60%	48.09
	1. Service Oriented	80	(Good)	
	2. Integrity	83	(Good)	
	3. Commitment	92	(Very Good)	
	4. Discipline	85	(Good)	
b. Work Behaviour	5. Team Work	87	(Good)	
	6. Leadership	-		
	7. Sum	427	(Very Good)	
	8. Average	85.40	(Good)	
	9. Work behaviour value	85.40	x 40%	34.16
				82.25
	WORK PERFORMANCE V	ALUE		(Baik)
BIECHONS OF CI	VIL SERVANTS ARE CONSI	DERED (IF /		

6. RESPONSE OF SUPERVISOR	
1	Date,
7. SUPERVISOR DECISION OF OBJECT	TIONS
	Date,

APPENDIX 12 – EXECUTIVE SUMMARY OF MAN POWER PLANNING

The planning of human resources development in FKp UNAIR refers to the strategic planning of Universitas Airlangga 2016-2020 by considering the ratio between academic staffs with students, ratio between academic staffs with support staffs, human resources erosion, the potential of student tightness in the future, staffs' competence and study programme development. In 2020, UNAIR targets having 20% professors and 50% doctors from the total of academic staffs and ratio between lecturers and support staffs of 60:40. FKp UNAIR currently have academic staffs of 46 persons and support staffs of 24 persons. Ratio of the lecturers to support staffs is 65.7%:34.3% (below UNAIR's target) which makes it needs the addition of support staffs in the next couple years. Further, the planning of academic staffs and support staffs addition is described in the table as follows:

Indicator	Baseline		Та	arget	
Indicator	2016	2017	2018	2019	2020
Total of Academic Staff	46	48	50	52	54
Number of professor	2 (4 %)	3 (6 %)	4 (8 %)	5 (9 %)	9 (16 %)
Number of Associate Professor	4 (8 %)	7 (14 %)	10 (20 %)	12 (23 %)	18 (33 %)
Number of Staff With Doctoral Degree	9 (19 %)	14 (29 %)	18 (36 %)	21 (40 %)	27 (50 %)
Number of New recruitment	0 (0 %)	2 (4 %)	2 (4 %)	2 (3 %)	2 (3 %)

Table 1. Development of Academic Staff 2016-2020

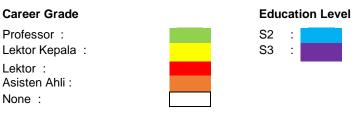
Table 1 shows the number of professors in FKp UNAIR in 2016 amounted to 2 persons (4%). This number is targeted can be increasing gradually up to 16% in 2020. The number of associate professors is targeted can be increasing from 8% in 2016 to be 33% in 2020. The number of academic staffs with S3 education degree is targeted can be increasing correspond with university target in 2020 becoming 5% from the total of academic staffs (baseline 2016 was only 19%). In the other hand, the recruitment of new academic staffs is targeted only 3-4% annually up to 2020.

Table 2. Development of Academic Staff by Career Grade and Education Level

No	Name		Ca	areer Gra	de		Education Level				
INO	Name	2016	2017	2018	2019	2020	2016	2017	2018	2019	2020
1	Prof. Dr. Nursalam, M.Nurs (Hons)										
2	Prof. Dr. I Ketut Sudiana, Drs. M.Si										
3	Dr. Kusnanto, S.Kp.,M.Kes										
4	Harmayetty, S.Kp.,M.Kes										
5	Purwaningsih, S.Kp.,M.Kes										
6	Dr. Tintin Sukartini, S.Kp.,M.Kes.										
7	Ninuk Dian Kurniawati, S.Kep.,Ns.,MANP										
8	Yulis Setya Dewi, S.Kep.,Ns.,MANP										
9	Sriyono, S.Kep.,Ns.,M.Kep.,Sp.Kep. MB										

10	Abu Bakar, S.Kep.,Ns.,M.Kep.,Sp.Kep. MB					
11	Ika Yuni Widyawati, S.Kep.,Ns.,M.Kep.,Sp.Kep. MB					
12	Ira Suarilah, S.Kp.,M.Sc					
13	Erna Dwi Wahyuni, S.Kep.,Ns.,M.Kep.					
14	Laily Hidayati, S.Kep.,Ns.,M.Kep.					
15	Deni Yasmara, S.Kep.,Ns.,M.Kep.,Sp.Kep. MB					
16	Herdina Mariyanti, S.Kep.,Ns.,M.Kep					
17	Candra Panji Asmoro, S.Kep.,Ns.,M.Kep.					
18	Ika Nur Pratiwi, S.Kep., Ns., M.Kep.					
19	Andri Setiya Wahyudi, S.Kep., Ns., M.Kep.					
20	Lailatun Ni'mah, S.Kep., Ns., M.Kep.					
21	Dr. Esti Yunitasari, S.Kp.,M.Kes					
22	Yuni Sufyanti Arief, S.Kp.,M.Kes					
23	Mira Triharini, S.Kp.,M.Kep					
24	Ni Ketut Alit Armini, S.Kp.,M.Kes					
25	Ilya Krisnana, S.Kep.,Ns.,M.Kep.					
26	Nuzul Quraniati, S.Kep.,Ns.,M.Ng					
27	Kristiawati, S.Kp, Sp.Kep.An					
28	Tiyas Kusumaningrum, S.Kep.,Ns.,M.Kep.					
29	Retnayu Pradanie, S.Kep.,Ns.,M.Kep.					
30	Praba Diyan R, S.Kep.,Ns.,M.Kep					
31	Aria Aulia Nastiti, S.Kep.,Ns.,M.Kep					
32	Iqlima Dwi Kurnia, S.Kep., Ns., M.Kep					
33	Dr. Joni Haryanto, S.Kp.,M.Si					
34	Dr. Ah. Yusuf, S.Kp.,M.Kes					
35	Ferry Efendi, S.Kep.,Ns.,M.Sc.					
36	Retno Indarwati, S.Kep.,Ns.,M.Kep					
37	Elida Ulfiana, S.Kep.,Ns.,M.Kep					
38	Khoridatul Bahiyah, S.Kep.,Ns., M.Kep., Sp. Kep.					
	Jiwa					

39	Eka Mishbahatul M Has.,					
40	S.Kep.,Ns.,M.Kep Dr. Hanik Endang Nihayati,					
41	S.Kep.,Ns.,M.Kep. Dr. Makhfudli,					
10	S.Kep.,Ns.,M.Ked.Trop.					
42	Setho Hadisuyatmana, S.Kep.,Ns.,MN					
43	Rr Dian Tristiana, S.Kep.,Ns.,M.Kep					
44	Riski Fitriyasari, S.Kep.,Ns.,M.Kep					
45	Rista Fauziningtyas, S.Kep.,Ns.,M.Kep					
46	Sylvia Dwi Wahyuni, S.Kep.,Ns.,M.Kep					



The number of support staffs in 2016 was amounted to 24 persons (see Table 3) with mostly have bachelor degree. The planning of support staffs development is based in the ratio of support staffs with the number of students, number of retiring staffs and working unit workload. The current ratio of support staffs to the students was high enough amounted to 1:27.6 in 2016. Ratio of the lecturers to support staffs is 65.7%:34.3% (below UNAIR's target) which makes it needs the addition of support staffs in the next couple years. Until 2020, there is no support staffs who enters the retiring time, so the development of support staffs will be implemented using staffs redeployment according to the workload of those staffs. The redeployment can be performed inter-faculty or intrafaculty.

			Highest Educational Attainment							
No	Supporting Staff	High School	Diploma	Bachelor's	Master's	Doctoral	Total			
1	Library personnel (Faculty Reading Room)	0	0	1	0	0	1			
2	Laboratory Personnel	0	2	0	0	0	2			
3	IT Personnel/ Electricity Personnel	0	0	1	0	0	1			
4	Administrative Personnel	6	1	6	0	0	13			
5	Student Services Personnel	3	0	4	0	0	7			
	Total	9	3	12	0	0	24			

Table 3. Distribution	of Support	Staff by	Educational	Background
	or Support	Stan Dy	Luucational	Dackyrounu

The development of support staffs' capacity or ability consists of non-formal education (training) performed in accordance with the needs and aimed to optimize the administrative and students services. The excellent training have to be joined by all

support staffs (100%) up to 2020, while the other trainings are implemented gradually in accordance with the working field of each support staff (see table 4).

No	Skill Training	Baseline	Target			
		2016	2017	2018	2019	2020
1	Training product and services	2	3	4	4	4
2	Inventories	2	3	3	4	4
3	Filling System	3	4	5	6	7
4	EPSBED	2	3	3	4	4
5	Journal Management	1	2	2	3	3
6	K3 (Work Health & Safety)	3	3	4	4	5
7	Information & Technology System Training	1	1	2	2	2
8	Excellent Services	24	24	25	25	25
9	Laboratory Management		1	2	2	2
10	Tax Management	1	1	2	2	2

Table 4. Development of Support Staff 2016-2020 by skill training

The current number of support staffs is 24 persons, divided into several section/working field. This amount will be gradually increased up to 30 persons in 2020. The addition of support staffs number, especially in the section of student affairs, IT and laboratory with the details as follows: 3 persons in student affairs services, 2 persons in laboratory and 1 person in IT (see Table 5).

 Table 5. Development of Support Staff 2016-2020

No	Indicator	Baseline	Target							
		2016	2017	2018	2019	2020				
Support Staff										
1	Number of Support Staff	24	24	29	30	30				
2	Number of Library Personnel	1	1	1	1	1				
3	Number of Laboratory Personnel	2	2	4	4	4				
4	Number of IT/ Electricity Personnel	1	1	2	2	2				
5	Number of Student Service Personnel	7	7	9	10	10				
6	Number of Administrative Personnel	13	13	13	13	13				
7	Number of Retiring Staff	1	1	1	0	0				
8	Number of Redeployment staff	1	1	1	0	0				
9	Number of Recruitment of new Staff	0	0	5	1	0				